

**Head of Operations**

**Initial Estimates 2009/10**

| <b>Services Provided</b>   | <b>Gross Expenditure<br/>£'000</b> | <b>Gross Income<br/>£'000</b> | <b>Net Expenditure<br/>£'000</b> |
|--|------------------------------------|-------------------------------|----------------------------------|
| These service units provide administrative, technical and professional support to the direct services provided by this and other directorates. Their costs are wholly recharged. |                                    |                               |                                  |
| Head of Service  | 70.1                               |                               | 70.1                             |
| Environmental Services Management  | 449.3                              |                               | 449.3                            |
| Cleansing Team   | 989.3                              | (84.3)                        | 905.0                            |
| Landscape Team   | 1,682.9                            | (246.2)                       | 1,436.7                          |
| Waste Collection Management & Supervision  | 128.8                              |                               | 128.8                            |
| Stores Unit  | 114.2                              | (0.1)                         | 114.1                            |
| Mechanics Oncost   | 305.6                              |                               | 305.6                            |
| Recharge to Services   | (3,740.2)                          | 330.6                         | (3,409.6)                        |
| Total  | 0.0                                | 0.0                           | 0.0                              |
| <b>Direct Services</b>   |                                    |                               |                                  |
| <b>Land &amp; Property Holdings</b>  |                                    |                               |                                  |
| Outdoor Market   | 142.7                              | (109.1)                       | 33.6                             |
| <b>Public Transport</b>  |                                    |                               |                                  |
| Dial-a-ride  | 374.8                              | (112.3)                       | 262.5                            |
| Shopmobility   | 151.3                              | (40.2)                        | 111.1                            |
| <b>Cemeteries and Crematorium</b>  |                                    |                               |                                  |
| Cemeteries and Crematorium   | 520.7                              | (682.4)                       | (161.7)                          |
| <b>Waste Collection</b>  |                                    |                               |                                  |
| Waste Collection and Recycling   | 1,655.2                            | (54.8)                        | 1,600.4                          |
| <b>TOTAL SERVICE ESTIMATE</b>  | <b>2,844.7</b>                     | <b>(998.8)</b>                | <b>1,845.9</b>                   |

**Executive****Appendix 7**

Committee

18 February 2009

| SUBJECTIVE ANALYSIS           | 2009/10                       |                          | 2009/10                     |
|-------------------------------|-------------------------------|--------------------------|-----------------------------|
|                               | Gross<br>Expenditure<br>£'000 | Gross<br>Income<br>£'000 | Net<br>Expenditure<br>£'000 |
| Employee Expenses             | 3,971.2                       |                          | 3,971.2                     |
| Premises                      | 259.3                         |                          | 259.3                       |
| Transport Related Expenses    | 1,007.0                       |                          | 1,007.0                     |
| Supplies and Services         | 439.9                         |                          | 439.9                       |
| Third Party Payments          | 97.4                          |                          | 97.4                        |
| Support Services Costs        | 1,525.0                       |                          | 1,525.0                     |
| Capital Financing Costs       | 459.3                         |                          | 459.3                       |
| Other Income                  | (370.7)                       | (998.8)                  | (1,369.5)                   |
| Recharges to Services         | (4,543.7)                     |                          | (4,543.7)                   |
| <b>Total Service Estimate</b> | <b>2,844.7</b>                | <b>(998.8)</b>           | <b>1,845.9</b>              |